



THE
HIGHREACH
CHARTER



HIGHREACH FOUNDATION
ULTRA NOTUM

CHARTER

of Highreach Foundation LLC

Adopted at New York, New York on 03/25/2026

Status of this Charter. This Charter is an internal constitutional document of the Foundation. In the event of conflict with any controlling legal instrument, including the Operating Agreement, state filings, membership agreements, project agreements, commercialization agreements, or applicable law, those controlling instruments govern.

Organizational status. The Foundation is a private organization. It is not a tax-exempt charitable foundation unless separately organized, recognized, and operated as such under applicable law.

PREAMBLE

Highreach Foundation LLC is established as a permanent institution for inquiry, exploration, and stewardship. Highreach undertakes its work as a civilizational project. Its charge is to preserve, enlarge, and transmit the disciplines by which serious inquiry is conducted and by which a civilization remains capable of truth.

Highreach receives the inheritance of the West as a body of thought, judgment, and practice to be studied, maintained, and advanced. The Foundation exists to sponsor work of lasting intellectual and exploratory value and to uphold the standards without which such work declines.

To that end, the Foundation maintains the Highreach Institute of Scientific Exploration as its principal public research body; the Highreach Expedition as its expeditionary arm; the Highreach Society, also styled the Highreach Club, as its private fellowship of inquiry; and DE FUNDAMENTIS as its continuing program in first principles, logic, structure, and truth.

INTERPRETIVE PRINCIPLE

This Charter shall be construed in favor of truth, rigor, institutional independence, continuity, discretion, and faithful stewardship of the inheritance to which Highreach is bound.

DEFINITIONS

Foundation means Highreach Foundation LLC and any lawful successor organization.

Charter means This document, as amended in accordance with Article XVIII.

Institute means The Highreach Institute of Scientific Exploration, the Foundation's principal public research program.

Expedition means The Highreach Expedition, the Foundation's expeditionary arm, which may organize and conduct multiple expeditions, surveys, and field operations.

Society or Club means The Highreach Society, a private membership association constituted within the Foundation and governed under Articles XI through XIII.

Guardians means The Council of Guardians described in Article XIV.

Fellow means A person admitted to Fellowship in the Society under Article XI.

Member means A person admitted to Membership in the Society under Article XI.

Offering means A substantive work of consequence submitted as part of admission under Article XII.

Transactions of Highreach means the Foundation’s principal long-form publication series for monographs, memoirs, technical treatises, expedition reports, and other full-length works issued under the Foundation’s authority.

Research Output means Any paper, preprint, report, dataset, code, design, instrument, measurement, monograph, or other work product produced under the Foundation’s auspices.

Public Programming means Any lecture, publication, symposium, seminar, salon, or event designated by the Guardians or their delegates as open to nonmembers.

Proceedings means Any Society meeting, salon, colloquium, expedition briefing, dinner, or other session designated private under Article XIII.

Highreach Activity means Any research, expedition, development, collaboration, meeting, proceeding, program, or use of resources carried on through or under the auspices of the Foundation, Institute, Expedition, Society, or any other Foundation program.

Commercial Venture means Any company, licensing program, product, service, or other business undertaking that commercializes, exploits, or is materially derived from Highreach Activity or from Research Outputs developed through material Foundation support.

ARTICLE I — NAME AND SEAT

1. Legal Name. The legal name of the organization is Highreach Foundation LLC.

2. Seat. The Foundation’s principal seat is intended to be New York, New York, with authority to maintain offices, meeting places, laboratories, and operational sites in other jurisdictions as the Guardians deem prudent.

ARTICLE II — PURPOSE AND OBJECTS

1. Purpose. The Foundation exists to advance disciplined inquiry within the intellectual tradition of Western civilization through research, measurement, experimentation, engineering, and the development of formal frameworks, and to steward a private fellowship ordered toward serious inquiry.

2. Objects.

- a. foundational work in logic, mathematics, and the structure of scientific explanation;
- b. instruments and methods for measurement, navigation, timekeeping, mapping, and field exploration;
- c. theoretical and experimental science, including the study of spacetime structure, gravitation, and related measurement programs;
- d. cryptography and secure computation in support of scientific integrity, collaboration, and systems-building;
- e. the publication and preservation of Research Outputs, including through the Transactions of Highreach, consistent with Articles VIII and X;
- f. the cultivation and protection of a private fellowship devoted to rigorous inquiry, consistent with Articles XI through XIII; and
- g. the preservation and continuation of the civilizational standards of inquiry described in Article XXI.

3. No Degrees. The Foundation shall not grant academic degrees, diplomas, certificates, or credentials. Recognition within the Foundation and Society is by contribution and character, not by credential.

4. Public-Facing and Private Bodies. The Institute and the Foundation may act publicly through publications and Public Programming. Membership in the Society is private, selective, and discretionary, and no public activity confers membership or a right of access.

ARTICLE III — MOTTO AND MARKS

1. Motto. The Foundation’s motto is Ultra Notum.

2. Seal and Marks. The Foundation may adopt and use a seal and other visual identity marks. Their use is governed by Article X and any policy adopted by the Guardians.

ARTICLE IV — PROGRAMS OF THE FOUNDATION

1. The Institute. The Highreach Institute of Scientific Exploration is established as the Foundation’s principal public research body.

2. The Expedition. The Highreach Expedition is established as the Foundation’s expeditionary arm. It exists to plan and conduct field work that extends the reach of measurement, access, mapping, navigation, or direct inquiry in difficult or insufficiently known environments. The Expedition may organize and conduct multiple expeditions, surveys, and field operations under the authority of the Foundation. Travel, endurance, and documentation do not suffice by themselves. An expedition worthy of Highreach must enlarge the range of what can be discovered, measured, or done in the field.

3. DE FUNDAMENTIS. The Foundation shall maintain DE FUNDAMENTIS as a continuing program devoted to first principles, logic, structure, and truth.

4. The Society / Club. The Highreach Society, also styled the Highreach Club, is established as the Foundation’s private fellowship of inquiry. The Society exists to cultivate serious minds, preserve standards, and form a durable community ordered toward truth, inquiry, and civilizational continuity.

5. Internal Constitution of Bodies. Unless separately constituted by written act and by any filing required by law, the Institute, the Expedition, the Society or Club, and DE FUNDAMENTIS are internal bodies of the Foundation and not separate legal entities.

6. Additional Programs. The Guardians may establish laboratories, colloquia, publications, special projects, and committees consistent with this Charter.

ARTICLE V — PRINCIPLES OF INQUIRY

1. Truth. The Foundation is committed to objective truth and disciplined inquiry.

2. Objective Standards. Inquiry at Highreach proceeds on the understanding that truth is objective and that standards of evidence, argument, and verification bind serious work.

3. Rigor. Claims shall be stated with precision, assumptions disclosed, and methods made checkable wherever possible.

4. Sufficiency of Statement. Highreach values work carried to the form required by the subject itself. Where a question demands full demonstration, full derivation, or full statement of consequences, the work should be allowed to stand in that fuller form.

5. Courage and Humility. Highreach values bold hypotheses paired with rigorous testing and readiness to revise when warranted.

6. Innovation. Innovation is judged by what survives refinement, replication, and deeper understanding.

7. Exploration and Measurement. Exploration is treated as a rigorous extension of understanding through observation, measurement, and motion.

ARTICLE VI — INDEPENDENCE, FUNDING, AND THE SEPARATION OF PUBLIC AND PRIVATE

1. Independence. The Foundation shall maintain intellectual and operational independence. No donor, sponsor, or outside body shall control the Foundation’s conclusions, publications, admissions, or governance.

2. Endowment Orientation. The Foundation aims to build an endowment and durable financial base so that research and exploration may proceed without dependency on external political or institutional pressure.

3. Government Funding. The Foundation may accept government funds only if the Guardians determine that such acceptance does not compromise independence, mission fidelity, or publication integrity.

4. Use of Proceeds. Net proceeds from Foundation-supported commercialization, including licensing income, royalty income, revenue participation, or the disposition of equity received under Article IX, may be directed into endowment and operations, subject to Article IX and any controlling written agreement.

5. No Sale of Membership. Financial contributions, sponsorship, or attendance at Public Programming shall not entitle any person to Society membership, Fellowship, governance power, or private access.

6. Public-Facing Institute; Private Society. The Institute may publish and host Public Programming. The Society is a private membership body; its Proceedings are private by default and governed under Article XIII.

ARTICLE VII — RECORDS, CONTINUITY, AND STEWARDSHIP

1. Records. The Foundation shall keep durable records of governance actions, Society membership decisions, and major programs.

2. Research Archives. The Foundation shall maintain archives of Research Outputs sufficient to preserve continuity of the work and enable future verification.

3. Continuity of Mission. The Guardians shall act as stewards of mission continuity across generations, including resistance to scope drift as articulated in Article XX.

ARTICLE VIII — TRANSACTIONS OF HIGHREACH

1. Establishment. The Foundation shall maintain Transactions of Highreach as its principal long-form publication series.

2. Office. The Transactions exist to preserve and publish work in the form required by the subject itself. They are intended for work whose full statement, dependencies, demonstrations, scope, or consequences cannot be responsibly compressed to fit the ordinary limits of journals, periodicals, or conference papers.

3. Forms. The Transactions may include monographs, memoirs, technical treatises, documentary appendices, proofs, field reports, instrument reports, design memoranda, and such other forms as the Guardians approve.

4. Standard. A work issued in the Transactions shall be of lasting significance and of sufficient completeness to stand as a durable record. It shall state its assumptions, method, scope, and limitations with enough fullness to preserve the substance of the contribution and permit serious examination and transmission.

5. Relation to External Publication. The Transactions complement, and do not displace, external publication and external scrutiny. A work may first appear in the Transactions, may later be adapted for external venues, or may proceed in parallel where appropriate.

6. Record and Continuity. The Transactions shall serve as an instrument of priority, continuity, and institutional memory for the Foundation's work.

ARTICLE IX — WORK, VENTURES, AND INSTITUTIONAL PARTICIPATION

1. Ownership. Except as otherwise provided in this Charter or in a written agreement, creators retain ownership of their writings, inventions, data, designs, and other intellectual property.

2. Institutional Rights. The Foundation retains a non-exclusive right to archive, cite, describe, and preserve work produced under its auspices for institutional, scholarly, and historical purposes.

3. Duty of Disclosure. A member, fellow, officer, or participant who proposes to organize, capitalize, license, or commercialize a venture arising in material part from Highreach Activity shall disclose the matter promptly to the Guardians.

4. Highreach Activity. For purposes of this Charter, Highreach Activity includes work materially developed through the Foundation's funding, facilities, organized programs, staff support, field operations, structured mentorship, internal proceedings, or the substantial use of the Foundation's name, reputation, or institutional resources.

5. Participation Right. Where a venture arises in material part from Highreach Activity, the Foundation may require, as a condition of support, continued affiliation, sponsorship, or the use of institutional resources, a small, non-controlling participation in the venture.

6. Form of Participation. The Foundation may elect to take that participation in the form of equity, a royalty, a revenue share, or a combination thereof.

7. Written Terms. The form and amount of the Foundation's participation shall be fixed by written agreement approved by the Guardians, with due regard for the Foundation's contribution, the labor and risk borne by the founder, and the long-term interests of the institution.

8. Independent Work. This Article does not give the Foundation a claim to work or enterprises that are independent of Highreach Activity.

9. Sponsored Work. If the Foundation funds or materially supports a project, the rights, obligations, and commercialization terms may be further specified in a written project agreement approved by the Guardians.

10. Attribution. Authorship and inventorship shall be determined by substantive contribution in accordance with the norms and legal requirements of the relevant field and jurisdiction.

ARTICLE X — AFFILIATIONS, REPRESENTATION, AND USE OF NAME

1. **Affiliation in Publications.** A person may list the Foundation or Institute as an affiliation on a Research Output if the work was materially supported by the Foundation, or if the person holds a role designated by the Guardians and the work falls within the Foundation’s mission.
2. **No Implied Endorsement.** Listing an affiliation shall not imply that the Foundation endorses every claim in the work unless the Foundation has explicitly approved an institutional statement to that effect.
3. **Use of Seal and Marks.** Use of the Foundation’s seal and other marks is restricted to authorized uses as set by the Guardians.
4. **Public Statements.** Official public statements in the Foundation’s name require authorization by the Guardians or an officer delegated by them.
5. **Society Representation.** Membership in the Society does not, by itself, authorize a person to speak for the Foundation or Institute. Rules for describing Society affiliation shall be set by the Guardians.

ARTICLE XI — THE SOCIETY / CLUB: MEMBERSHIP AND FELLOWSHIP

1. **Admission.** Admission to the Society rests on seriousness, contribution, good character, and fitness for the life of the Society.
2. **No Credential Requirement.** Academic degrees are neither required nor sufficient for admission.
3. **Invitation and Discretion.** Membership and Fellowship are granted by invitation and may be managed discreetly. The Foundation is not obliged to maintain an open application process.
4. **Private Character.** The Society is a private membership association. It is not open to the general public. Attendance at Public Programming does not confer Society access.
5. **Character and Bearing.** Admission requires seriousness, contribution, good character, and habits of civilized conduct. Applicants shall show truthfulness, discretion, self-command, courtesy in speech, and respect for evidence, persons, and proceedings.
6. **Unfitness.** Vulgarity, dishonorable conduct, intimidation, gossip, habitual indecorum, or conduct that degrades the character of the Society may constitute grounds for nonadmission or removal.
7. **Classes.** The Guardians may recognize classes including Founder, Guardian, Fellow, Member, Corresponding Fellow, Associate, and such other classes as may be established.
8. **Nature of Membership.** Society membership is personal, non-transferable, and revocable, and confers no property right. It is a license to participate subject to this Charter, House Rules, membership agreements, and any policies adopted under Article IX.

ARTICLE XII — ADMISSION, OFFERING, AND CEREMONY

1. **Nature of the Offering.** A prospective Fellow or Member shall submit an Offering of substantial consequence. The Offering must materially enlarge thought, method, instrument, or reach.
2. **Ordinary Form.** For theoretical, mathematical, philosophical, or scientific work, the ordinary form of Offering shall be a substantial manuscript, memoir, treatise, or monograph of a standard suitable for the Transactions of Highreach.

3. Instrumental, Invention, and Expeditionary Forms. An invention dossier, instrument report, expedition report, documentary edition, or other work of comparable seriousness may satisfy the requirement only where it introduces a new principle, a new class of instrument, a new regime of measurement, a new field capability, or a comparable enlargement of human reach.

4. Insufficient Matter. The following do not ordinarily suffice: a bare dataset, an isolated fragment, an undeveloped proposal, a routine experiment, a competent improvement within settled practice, an ordinary business venture, a travel narrative, a feat of endurance, or a field excursion whose chief distinction is that it occurred.

5. Completeness and Transmission. The Offering must be carried far enough, and stated fully enough, to preserve the substance of the contribution in transmissible form. Supporting data, code, prototypes, measurements, and annexes may accompany the Offering, but do not ordinarily stand in place of it.

6. Evaluation. The Guardians, or their delegates, shall evaluate the Offering for seriousness, consequence, completeness, command of subject, originality where claimed, documentary sufficiency, and fitness for the purposes of Highreach.

7. Ceremony. Upon acceptance, the Society may conduct a ceremony in which the candidate presents a symbolic token representing inquiry, discovery, or service to truth, and the Society bestows an emblem or other mark of fellowship as the Guardians may determine.

8. Oath of Conduct. The Society may require a short pledge affirming truthfulness, respect for evidence, discretion, and the duty not to misrepresent work or invention.

ARTICLE XIII — MEETINGS, COLLOQUIA, PUBLIC PROGRAMMING, AND PRIVATE PROCEEDINGS

1. Colloquia. The Foundation may hold colloquia, symposia, salons, and technical seminars, in person or digital, through the Institute or Society as designated by the Guardians.

2. Public Programming. The Institute may conduct Public Programming, including recorded lectures, publications, and open symposia, as authorized by the Guardians.

3. Mission-Consistent Programming. The Foundation and Society are not obliged to host, platform, or sponsor speakers, events, or programs at odds with the civilizational, intellectual, or scientific standards of the Foundation.

4. Critical Engagement Permitted. Nothing in this Charter forbids the serious study, criticism, comparison, or historical examination of doctrines or schools of thought inconsistent with the Foundation's mission. The exclusion in this Charter concerns institutional sponsorship, governing method, and mission alignment.

5. Private Proceedings. The Society may conduct Proceedings reserved for Fellows, Members, and invited guests admitted at the discretion of the Guardians or their delegates.

6. No Public Right of Access. No nonmember has a right to attend Proceedings or access Society materials by virtue of any public statement, invitation, donation, fee, or communication.

7. Order of Proceedings. Proceedings shall be conducted with order, candor, and courtesy. Sharp disagreement is permitted. Insult, vulgarity, and theatricality are forbidden.

8. Privacy and Reserve. Proceedings are private unless the Guardians direct otherwise. The Guardians may fix rules of confidentiality, attribution, reserve, recording, and circulation.

9. Standard of Presence. Attendance at Proceedings requires a standard of bearing consistent with the dignity of the Foundation. Persistent disruption, boorishness, or self-display may be sanctioned.

10. Recording and Transmission. Recording, photography, live transmission, or distribution of Proceedings is prohibited absent explicit authorization by the Guardians under written policy.

11. Quality Standard. Programming shall be governed by seriousness and mission fit, not by popularity or spectacle.

ARTICLE XIV — GOVERNANCE AND THE COUNCIL OF GUARDIANS

1. Guardianship. The Foundation shall be stewarded by a Council of Guardians (the “Guardians”), responsible for protecting mission fidelity, standards, and continuity across the Foundation, Institute, Expedition, and Society.

2. Founding Stewardship Period. Upon adoption of this Charter, the Founder shall serve as Sole Guardian and may exercise all powers vested in the Guardians by this Charter.

3. Sole-Guardian Authority. During the Founding Stewardship Period, the Sole Guardian constitutes the whole body of the Guardians for all purposes of notice, quorum, and action.

4. Ordinary Composition. Upon the appointment of sufficient additional Guardians, the Council shall consist of no fewer than three and no more than nine Guardians, unless otherwise required by law or by the Foundation’s controlling legal instruments.

5. Appointment and Vacancies. During the Founding Stewardship Period, the Founder may appoint additional Guardians and fill any vacancy. After the Council consists of three or more Guardians, additional Guardians and vacancies shall be filled by majority vote of the sitting Guardians unless the controlling legal instruments require otherwise.

6. Quorum. After the Council consists of three or more Guardians, a majority of the sitting Guardians constitutes a quorum unless a higher threshold is required by this Charter or the controlling legal instruments.

7. Powers. The Guardians have authority to admit and remove Fellows and Members of the Society; establish programs and approve official publications and statements; approve budgets, funding policies, and major expenditures; appoint officers and delegates, including admissions committees and program leads; and enforce this Charter.

ARTICLE XV — OFFICERS AND ROLES

1. Officers. The Guardians may appoint officers, including a Chancellor, Director of the Institute, Expedition Lead, Secretary, Treasurer, and such other officers as may be needed.

2. Delegation. The Guardians may delegate authority for operational matters, but may not delegate away their duty to protect the Charter and mission.

3. Term and Removal. Officers serve at the pleasure of the Guardians unless otherwise specified in writing.

ARTICLE XVI — CONFLICTS OF INTEREST AND INTEGRITY

- 1. Conflicts.** Fellows, Members, officers, and delegates shall disclose conflicts of interest relevant to Foundation decisions, publications, admissions, commercialization matters, or procurement.
- 2. No Misrepresentation.** Highreach prohibits misrepresentation of expertise, invention, authorship, experimental results, or provenance.
- 3. Distinction in Invention.** Claims of invention shall, where practical, be accompanied by a clear statement of antecedents and what is actually new, whether algorithm, implementation, design, proof, measurement, or application.

ARTICLE XVII — DISCIPLINE AND REMOVAL

- 1. Grounds.** A Fellow or Member may be disciplined or removed for fraud, persistent dishonesty, plagiarism, grave misconduct, breach of confidence, corruption of proceedings, conduct materially injurious to the Foundation, or habitual conduct inconsistent with the standards of truthfulness, civility, discretion, and self-command required by this Charter.
- 2. Process.** The Guardians shall provide a fair process proportional to the issue, including notice and an opportunity to respond, except where urgent action is required to protect Highreach.
- 3. Effect.** Removal terminates any right to represent affiliation under Article X and may include restrictions on use of marks and insignia.

ARTICLE XVIII — AMENDMENTS AND ENTRENCHMENT

- 1. Amendments.** During the Founding Stewardship Period, the Sole Guardian may amend this Charter by written instrument. Thereafter, this Charter may be amended by approval of not less than two-thirds of the Guardians then in office, provided that proposed amendments are circulated in writing with sufficient notice.
- 2. Entrenched Mission Core.** The Guardians shall treat the Foundation’s core mission and anti-drift provisions, including Articles V, VI, XI, XX, and XXI, as entrenched and amendable only under heightened scrutiny.
- 3. Anti-Capture Rule.** No amendment shall be adopted whose principal effect is to convert the Foundation into a credentialing institution, a political advocacy body, or a publicity-driven organization contrary to Article XX.

ARTICLE XIX — DISSOLUTION

- 1. Dissolution.** In the event of dissolution, the Guardians shall direct remaining assets and archives in accordance with applicable law and the Foundation’s controlling legal instruments.
- 2. Mission-Consistent Disposition.** To the extent permissible, research archives and endowment resources should be directed to mission-consistent successors or custodians who will preserve and continue the work.

ARTICLE XX — INSTITUTIONAL CHARACTER

Highreach is an institution of stewardship. It is organized to preserve, extend, and transmit disciplined inquiry in better order than it received it.

The quality of the work, the seriousness of its governance, and the continuity of its standards are the measures by which the Foundation shall judge itself. Revenue, visibility, and public standing are to be used as means in support of the mission and not confused with the mission of Highreach.

The Foundation shall resist spectacle, institutional fashion, bureaucratic sprawl, and the pursuit of reputation at the expense of truth. Ceremony, where employed, shall mark standards already lived.

By its work and conduct, Highreach seeks to strengthen civilization by conserving inheritance, forming persons, and leaving behind better instruments of inquiry than those with which it began.

ARTICLE XXI — CIVILIZATIONAL INHERITANCE AND ETHOS

1. Civilizational Office. Highreach understands its work as part of a civilizational task. The Foundation exists to preserve what is sound in the inheritance of the West, to extend what remains unfinished, and to hand it on in stronger form.

2. Truth. The Foundation proceeds on the conviction that reality is intelligible, that truth is objective, and that disciplined reason and measurement answer to what is.

3. Inheritance. The Foundation acknowledges classical philosophy, the schools of logic and metaphysics, biblical and Christian moral seriousness, the scientific revolution, and the long discipline of ordered inquiry that followed as central parts of the inheritance to which it is bound.

4. Sponsorship and Judgment. The Foundation may examine any doctrine. Sponsorship, office, and institutional authority remain subject to the judgment of the Guardians.

5. Excluded Governing Principles. No doctrine or method that dissolves truth into power, subordinates inquiry to ideology, or treats inheritance chiefly as material for negation shall govern the institutions of Highreach.

6. Standards of Conduct. Members are expected to maintain honesty, seriousness, courage, restraint, discretion, courtesy, and reverence for evidence.

7. Civility. The Foundation expects a high standard of civilized conduct in its life and proceedings. Vulgarity, contempt, theatricality, and the degradation of persons or discussions are inconsistent with its character.

8. Moral Bearing. Without imposing sectarian conformity, Highreach shall cultivate a Christian moral bearing in its institutional life: humility before reality, fidelity to conscience, respect for persons, gratitude for inheritance, and the subordination of vanity to duty.

EXECUTION

This Charter is adopted by the Founder and, upon adoption, shall guide the governance and mission of Highreach Foundation LLC and its programs, subject to controlling legal instruments and applicable law.

Founder: Russell David Moore

Name: 

Date: 03/35/2026